

**COUNTY OF RIVERSIDE COMPREHENSIVE ECONOMIC DEVELOPMENT
STRATEGY 2019-2024 FIVE YEAR PLAN
2023 Annual Update**

INTRODUCTION

The Comprehensive Economic Development Strategy (CEDS) contributes to effective economic development in America's communities and regions through a locally based, regionally driven economic development planning process. It is the cornerstone of the U.S. Economic Development Administration's (USEDA) programs. Regions must update their CEDS to qualify for EDA assistance under its Public Works and Economic Adjustment Assistance Programs. This document represents Riverside County's 2019/2024 Five Year Plan.

Riverside County covers nearly 7,303 square miles and includes five distinct regions: Northwest, Southwest, Hemet-San Jacinto Valley, the San Gorgonio Pass Area, and Eastern, including the incorporated cities and unincorporated areas within each region. To appropriately address the economic development needs in these regions, they are defined economically, politically, geographically, and environmentally. As in all communities, each region contains areas of wealth as well as distinct pockets of poverty. The explosive population growth in several regions presents significant strain on the existing infrastructure, increasing the need for services to those that need it most.

This document is intended to help create new jobs, foster stable and diversified economies with high wages, and increase capital investment, thereby improving the living conditions and creating economic resilience throughout each of these various regions of Riverside County. In addition, it will coordinate the efforts of organizations, local governments, and private industry involved with economic and workforce development. The representatives on this committee have been selected to represent all major interests to ensure that viewpoints of all facets of the community are considered and to take advantage of local demographics, expertise and resources for program design and implementation.

VISION

Riverside County remains fortunate to have a variety of abundant natural resources, an ideal geographic location in the heart of Inland Southern California, a diverse and hard-working labor force, and a longstanding tradition of progressive leadership. Managed wisely by communities working together, these key assets hold vast potential to enhance the quality of life throughout the entire county. Recognizing that distressed communities exist, our potential to create wealth and resources increases through involvement in this comprehensive economic development strategy.

While agriculture had been the traditional foundation of the Riverside County economy, a transition is well underway toward a more urban way of life with a multi-faceted economy. This change is being driven in part by demographic, economic, and political

forces at the regional, state, and national levels. However, Riverside County residents, through their elected representatives, will make the key local decisions to shape the future of Riverside County, differentiating it from surrounding counties in character, heritage, and quality of life.

The establishment of a vision for this strategy provides an essential direction and definable target. A clear vision is necessary to not only shape the plan, but to motivate a long-term commitment to the plan and its implementation. The following vision statement is what we strive for in building our model community and government organization.

Riverside County Office of Economic Development (RivCoED) is the leader in making the region a destination where people are proud to live, work, and play. RivCoED strives to achieve higher paying jobs, a world-class education, quality housing, culturally rich activities, and safe, healthy communities for every Riverside County resident.

REGIONAL OVERVIEW



Northwest Region

The northwest portion of Riverside County is clearly the largest region in terms of population and contains the county's three largest cities: Riverside, Corona and Moreno Valley. It also includes the cities of Eastvale, Jurupa Valley, Norco, and Perris, along with the unincorporated communities of Home Gardens, Highgrove, and Mead Valley.

The northwest region provides excellent transportation access by way of Interstates 15 and 215 and State Routes 60 and 91. The region is served by Ontario International Airport and the ports of Long Beach and Los Angeles. A wide range of workforce skill levels, a strong higher education system, and a principal location for providing services have made this region one of the fastest growing areas of Riverside County. However, transportation, water distribution, and flood control infrastructure improvements are needed in the unincorporated areas.

The northwest region has the largest concentration of industry in the County, including a large distribution and manufacturing base for Southern California. The northwest region has diversified into many clusters, such as logistics, business and information services, and high-tech development. These industries are compatible with the type of labor skills available in the region and can utilize the transportation assets. Overall, the primary issue in this region is the design and funding to support infrastructure development. This issue is especially apparent in the unincorporated areas that need transportation, water distribution, and flood control improvements.

Southwest Region

The southwest region of Riverside County covers the cities of Canyon Lake, Temecula, Murrieta, Lake Elsinore, Wildomar, and Menifee, along with the unincorporated communities of Aguanga, Anza, French Valley, Lakeland Village and the Wine Country.

The southwest region has been a prime location for services and other office uses. In addition, the region has experienced growth in the medical device industry manufacturing cluster. The region has skilled labor, quality schools, a wide range of housing, and numerous commercial services that combine to create a desirable location for residents to live. One of the region's most popular attractions is the Temecula Valley Wine Country, spanning over 2,460 acres of vineyards. Several of the wineries offer resort-type spas, bed and breakfast-style hotels, and host wedding parties, as well as nationally acclaimed jazz entertainment events. However, to accommodate the development of these industries, the region needs to address the issue of traffic congestion. Over the past decade, the southwest region has experienced an intense increase in population growth, making traffic the most significant challenge in the region. Because of the southwest region's business climate, available workforce, and quality of life, the best industry clusters for this region include healthcare and biotechnology, professional services, travel and tourism, and suppliers to these industries.

Hemet-San Jacinto Valley Region

The Hemet-San Jacinto Valley Region covers the Hemet and San Jacinto Valley portion of Riverside County including the cities of Hemet and San Jacinto. This plan covers the unincorporated communities of Nuevo, Homeland, Valle Vista, Idyllwild, and Winchester.

The Interstate 215 Corridor, currently undergoing a plethora of economic activity, links this region to the southwestern and western regions of Riverside County. This region includes an abundance of some of the most affordable industrial land in Inland Southern California but does not have a distinct competitive edge to produce high-tech products such as the western and the southwestern regions. However, with its abundance of affordable land coupled with good transportation routes, it is a key region for manufacturing and its supply chain. The top priority for this region is to improve the infrastructure availability for business attraction. Strategies to increase local job creation and improvements to the infrastructure system will allow residents access to a wide range of job opportunities within their region. The planned improvements to State Highway 79, included in the

Community and Environmental Transportation Acceptability Process (CETAP), will help to provide an impetus for development in this region by making the area more accessible to Interstate 10 and 15.

San Gorgonio Pass Region

The San Gorgonio Pass Region of Riverside County covers the cities of Calimesa, Banning, and Beaumont, along with the unincorporated communities of Cabazon, Cherry Valley, and Whitewater.

The Pass Region has been experiencing a phenomenal population growth. These new residents will bring with them the need for new municipal services, as well as the potential for new investments in business ventures expanding the local economy and creating jobs. Expanded destination retail operations adjacent to the Desert Hills Premium Outlets and the expanded Morongo Hotel and Casino will provide jobs. The proximity to Interstate 10, as well as rail lines, also makes the Pass Region attractive to distribution and large-scale industrial uses. Upgraded overpasses to provide relief from increased vehicular and rail traffic is needed if the area is to keep up with its continued growth. Additionally, infrastructure improvements like roads, sewer, and flood control are crucial to the sustained economic growth and public safety of the community.

Eastern Region (Coachella and Palo Verde Valleys)

The eastern region is geographically the largest, covering more than two-thirds of Riverside County. It stretches from the windmills at the entrance to the Coachella Valley, south to the Salton Sea, and east to the Colorado River and Arizona state line. The Coachella Valley includes the cities of Cathedral City, Coachella, Desert Hot Springs, Indian Wells, Indio, La Quinta, Palm Desert, Palm Springs and Rancho Mirage. The Coachella Valley also covers the unincorporated communities of Bermuda Dunes, Desert Edge, Indio Hills, Mecca, North Shore, Oasis, Sky Valley, Desert Palms, Thermal, Thousand Palms and Vista Santa Rosa. East of the Coachella Valley are the unincorporated communities of Chiriaco Summit and Desert Center. The Palo Verde Valley area includes the City of Blythe and the unincorporated communities of Mesa Verde and Ripley.

The eastern region offers potential for industries and companies that desire a location between the major markets of the Los Angeles and Phoenix metropolitan areas.

Eastern Riverside County is the epicenter of renewable energy development. It is one of the three most productive wind energy areas in the state and is the largest federal solar energy zone in the country.

The eastern region's economy is multi-faceted. In 2018, agricultural crops in the eastern region were valued at over \$775 million. Since 2020 the region is estimated to have had a job growth rate of 7.8%, faster than the county and state. The Coachella Valley has come back from the Covid pandemic with a strong and vibrant recovery. The Coachella Valley's tourism industry with world-class sports events such as the BNP Paribas Open tennis tournament and the LPGA ANA Inspiration golf tournament has returned to almost

pre-pandemic levels. The Coachella Valley Music and Arts Festival, the Stagecoach Country Music Festival and the Palm Springs International Film Festival draw hundreds of thousands of people to the region and have a significant economic impact. Native American resorts and gaming operations, along with the region's nearly 125 golf courses, are also great attractions. In addition to tourism and hospitality, industries such as health services, environmental technology and light manufacturing remain important industry clusters.

The eastern region has excellent transportation access. Interstate 10 links eastern Riverside County with Southern California and southern states. State Route 86 is a NAFTA freight corridor that links the Coachella Valley with Mexico. In recent years, significant investment has been made to improve six interchanges along the Interstate 10 Coachella Valley corridor. Additionally, the Coachella Valley is served by three airports: Palm Springs International Airport, Bermuda Dunes and Jacqueline Cochran Regional Airport. Union Pacific rail service also traverses the region.

Necessities for the eastern region include water distribution, flood control facilities, sewer systems and road improvements. This region is experiencing rapid population growth, and the development of quality jobs is needed to increase the jobs-to-housing balance.

I. SUMMARY BACKGROUND

California Unemployment

The state's unadjusted unemployment rate was 4.2% percent in Nov. 2022, up from 3.8 percent in Oct. 2022. By contrast, the U.S. unemployment rate in Nov. 2022 was 3.6 percent, down from Oct. 2022. In California, there were 191,538 initial Unemployment claims in Nov. 2022 an increase of 37,967 (4.6 percent) from the previous month.

California Employment Trends

According to the California Employment Development Department, 17,752,600 people in California held nonfarm payroll jobs in Nov. 2022. Total seasonally adjusted civilian employment in California dropped to 18,460,400. Ten of California's eleven industry sectors gained jobs in Nov. Leisure and Hospitality had the state's largest month-over increase at 13,900 jobs. Education and Health Services added 13,400 jobs and Information added 6,300.

RIVERSIDE COUNTY OUTLOOK

Coronavirus Recovery

Riverside County has experienced significant economic recovery since the pandemic low of April 2020. Riverside county employment (1,170,300 Nov 2022) is 7.5% above the pandemic low and 31,800 jobs above the pre-pandemic high in February 2020. The unemployment rate was 15.8% in April 2020 and now stands at 4.2% for Nov. 2022.

Population

The population in California has decreased 0.3% from January 2021 to January 2022, losing 117,552 persons for a total population of 39,185,605. The latest California Department of Finance population estimates rank Riverside County as the Fourth largest county in the State. The county added 10,938 residents between Jan 2021 and Jan 2022, bringing its total to 2,435,525 people. Census data indicates a leading cause of the county's growth has been migration from coastal areas including Los Angeles, Orange and San Diego counties. By the year 2060, it is projected that Riverside County will be home to approximately 3.6 million people.

Riverside County Population Projections				
2020	2030	2040	2050	2060
2,449,299	2,728,068	2,933,038	3,059,095	3,129,833

Source: California Department of Finance

Unemployment Rate

As of Nov 2022, according to the State of California Employment Development Department, of the 1,170,300 people in the Riverside County labor force:

- 1,108,200 people are employed
- 43,400 people are not employed

The current unemployment rate is 4.2%.

Commuting Patterns

Riverside County currently has a disproportionate housing-to-jobs ratio with the net effect being a large commuter population leaving the area for employment in neighboring counties. It remains one of the primary goals of the County to facilitate development and high-wage job creation to reduce the number of daily commuters, thereby improving the economic base of the County and improving the quality of life for its residents. Census data shows that in 2018, 1.3 Riverside County workers commute outside the County for every one that commutes into Riverside County. The Census data also indicates 49.8% of the County workforce commuted to the neighboring counties of Orange, San Bernardino, Los Angeles and San Diego for work. This pattern presents a significant impact on the transportation infrastructure and the need for road improvements and alternative forms of transportation remains crucial.

Home Sales

According to the California Association of Realtors Dec. 2022 Data, the median sales price for a home in Riverside County was \$575,000, significantly lower than neighboring Los Angeles, Orange and San Diego Counties. Decs' median sales price represents a 1.9% decrease from the previous year. ATTOM data reports that in the Riverside-San

Bernardino-Ontario MSA in Dec. 2022 1 in every 2,294-housing unit is in some stage of foreclosure.

II. SWOT ANALYSIS

Various indicators suggest there are positive economic trends in the Riverside County economy for 2022 and beyond including low unemployment, faster job growth, and increased foreign direct investment. Some of these indicators are the unemployment rate, job creation, the population/jobs balance, and the commuting patterns of Riverside County workers. The relatively affordable commercial and residential real estate located in Riverside County remains the advantage over that of Los Angeles, Orange, and San Diego Counties. However, this advantage places a significant strain on the existing infrastructure to support continued population growth.

A. STRENGTHS

- Convenient access to major Southern California markets, ports, air, etc.
- Available and relatively affordable developable land
- Stable government
- Large available workforce
- Affordable residential real estate market

- Family-oriented/ Younger population
- Culturally diverse
- Several higher education institutions and facilities
- Comprehensive Emergency Management Plan
- Access to tourism and recreation activities

B. WEAKNESSES

- Job growth diversification
- Less educated population (with respect to a college degree)
- Critical infrastructure needs
- Region image
- Pockets of extreme poverty

C. OPPORTUNITIES

- Flexibility of Workforce Innovation and Opportunity Act (WIOA)
- Educated Commuters
- Population/Jobs Balance and Commuting Patterns
- Expanded Broadband
- Foreign Trade

D. THREATS

- Lack of private investment/Venture capital
- Continued drought
- Regulatory Environment

- Cost of Development
- Ability to Adapt to Technological Changes
- Long-Term Fiscal Obligations

III. STRATEGIC DIRECTION / ACTION PLAN

PART I

The economic purpose of this CEDS is consistent with the vision of making Riverside County a place where people are proud to live, work and play. RivCoED strives to accomplish this through investment, creation, and support of economic and community development projects, organizations, and programs throughout all regions of the county. The following goals and objectives are necessary to help solve the economic problems of the region:

- Goal #1:** Increase access to high Paying jobs,
- Goal #2:** Provide a world-class education,
- Goal #3:** Provide quality housing,
- Goal #4:** Promote and provide culturally rich activities, and
- Goal #5:** Enhance safe and healthy communities.

Objectives

The following objectives are designed to achieve the goals necessary to achieve the stability and balance of a healthy community:

- Implement and maintain a well-thought-out business attraction plan to bring in businesses that will complement the educational and skill base of the region's workforce.
- Invest in and support development of green technology and clean energy alternatives industry.
- Collaborate with educational institutions and private industry to develop curriculums to educate and train workforce in emerging industries with long term growth and stability.
- Initiate policies and development standards that support and reward water and energy conservation.
- Expand the use of available information and communication technology to reduce travel on roadways (e.g., telecommuting, videoconferencing, purchasing over the internet, etc.).
- Continue to provide economic development support to the unincorporated regions of the county through enhanced infrastructure, libraries, parks and recreation, fire, and law enforcement stations.

IV. COMMUNITY AND PRIVATE SECTOR PARTICIPATION

To insure the CEDS reflects the interest of the community, the Workforce Development Board (WDB) Executive Committee was selected as the CEDS Strategy Committee (**Appendix B**) because the Board is comprised of community leaders and public officials from all regions of the county representing economic development, youth development,

education, labor groups, and private individuals. This comprehensive planning effort involved extensive involvement in from the community and represents the County's efforts to develop steady-state economic resilience initiatives.

Additionally, the County of Riverside participated in a series of workshops for the Advanced Manufacturing Partnership for Southern California (AMP SoCal) led by the USC Center for Economic Development. There was a total of 6 meetings, with each meeting held at the following:

**1. Western Riverside County SWOT
Supplier Network, Operational Improvements, Capital Access, Trade &
International Investment**

Thursday, May 19, 2017, 10 am - 12 pm
Western Municipal Water District
14205 Meridian Parkway Riverside, CA 92518
Training Room

**2. Eastern Riverside County SWOT
Supplier Network, Operational Improvements, Capital Access, Trade &
International Investment**

Monday, May 23, 2017, 10 am - 12 pm
Indio Workforce Development Center
44-199 Monroe Street Indio, CA 92201
Conference Center-Room #402-402B

**3. Western Riverside County SWOT
Research & Innovation Workforce & Training, Infrastructure & Site
Development**

Wednesday, June 1, 2017, 10 am - 12 pm
Western Municipal Water District
14205 Meridian Parkway
Riverside, CA 92518
Training Room

**4. Eastern Riverside County SWOT
Research & Innovation Workforce & Training, Infrastructure & Site
Development**

Thursday, June 2, 2017, 10 am - 12 pm
Indio Workforce Development Center
44-199 Monroe Street
Indio, CA 92201
Conference Center-Room #402-402B

5. Identifying Implementation Projects (with funding identified or not)

Thursday, June 9, 2017, 1 pm - 3 pm
Riverside County Administrative Center

5th Floor, Conference Room C
4080 Lemon Street
Riverside, CA 92501

6. Final Presentation

Tuesday, June 21, 2017, 10 am - 12 pm
Western Municipal Water District
14205 Meridian Parkway
Riverside, CA 92518
Training Room

The meetings discussed economic development and infrastructure as it relates to Riverside County, conducted SWOT analyses on Riverside County's Supplier Network, operational improvements and capital costs, trade and international investment, research and innovation, workforce and training, and infrastructure and site development, and conducted separate SWOT analyses for both Eastern and Western Riverside Counties. The County acted as the Riverside County representative for the regional workforce board meetings, and a final report was published by the UC Riverside Center for Economic Development and Innovation (CEDI).

V. STRATEGIC ECONOMICALLY RESILIENT ACTIVITIES

As the region continues its economic recovery, there is a clear focus on economic resiliency, specifically insulating the region against downturns (i.e., the ability to avoid, withstand, and recover from economic shifts, natural disasters, the impacts of climate change, pandemics, etc.). Both responsive and steady state initiatives, which strengthen those factors are already in place and further developing those that we need to have in place will ensure the long-term success, viability, and durability of the regional economy.

Business-Friendly Climate

The business climate characterizes the various conditions that render an area more favorable to business. To avoid downturns in industries that constitute a critical component of this region's economic activity, one of the County's main economic initiatives is focused on accelerating and growing small businesses by creating access to new sources of capital for business owners that are having trouble securing conventional business loans. To that end, the Small Business Financial Assistance Program - Revolving Loan Fund (RLF) has been established to provide businesses access to affordable capital for real property acquisition, building improvements and renovations, equipment purchases, short-term working capital, and other eligible activities.

Business Retention and Expansion Program

The Local Workforce Development Board (WDB) provides business services through a Business Solutions Team that offers a full array of services beyond recruitments and job matching. A newer effort is the creation of Rapid Response teams to act as "Proactive Intermediaries" through a Business Retention and Expansion program. This program is

a strategic layoff aversion strategy that allows a Business Retention and Expansion team to contact businesses and do an analysis that includes financial stability. Resources are then brought together to retain jobs and the business. Follow-up is also conducted on referrals from cities or other partners if they have identified a struggling business. Core partners for this program include Economic Development Organizations (City or County) and the Small Business Development Center. These are also the first responders when an appointment has been set up with a business.

Career Pathways

Preparing for careers and competing in the 21st Century means individuals and industry must have a pathway for building a highly skilled workforce. Local partnerships of adult education, workforce development, community colleges, Community Based Organizations (CBO), employers, and labor organizations are essential to successful career pathways and bridge programs. Creating career pathways that lead to sustainable careers through combinations of participation in a Registered Apprenticeship program and /or earning college credit or a degree is one of the best ways to prepare a worker for a successful long-term career and ensures the industry has a highly skilled workforce.

The County advocates to ensure that career pathways developed in the local area are based on the following evidence of best practices:

- Accelerated and integrated program models that shorten the time to a meaningful credential,
- Robust and wraparound supportive services,
- Coordination of Financial Aid and other benefits,
- Employer-verified pathways and curriculum and potential job opportunities, and
- Pathways for Under-Represented Populations.

For Adults and Dislocated Workers, it is of importance to develop career pathways strategies which align adult education, job training, higher education, apprenticeship preparation, and Registered Apprenticeship programs to allow participants to obtain progressive educational or occupational credentials even as they continue to seek employment.

Local high schools and community colleges are making student learning more relevant to regional industries and improving student success by teaching basic English, Math, and other skills in the real-life context of an industry or occupation. Credentialed “Earn and Learn” models, such as apprenticeships, are taking career pathways one step farther, allowing workers to learn much of their new skills on the job.

Foreign Direct Investment and Trade

The impact of foreign direct investment on our economy is considerable. For instance, with 66,000 employees in the United States, Riverside County company Siemens Mobility and its subsidiaries employ more people in the United States than Microsoft and Nike combined. In a tight credit economy, the infusion of cash from abroad can help ailing U.S. businesses, as well as fund new ventures that create jobs and stimulate the

economy. The State of California should consider coordinating marketing campaigns and foreign direct investment missions abroad for the benefit of local regions. Coupled with educational programs, links to resources and the support of the international trade community, the Inland Empire believes this will assist small and medium-sized companies to weather economic slowdowns. In addition, research also indicates that regions that have many export industries are more resilient to employment downturns.

Broadband Capacity

Communications and connectivity are essential requirements for companies and individuals to succeed in the global economy. Many areas in the Coachella Valley do not have adequate broadband capacity to support students and companies in their daily needs to fully participate.

This “digital divide” impacts lives, the economy and the quality of life for all who live and work in the Coachella Valley. The private sector alone cannot be depended upon to rectify this inequity; public investment in broadband infrastructure in the Coachella Valley is essential. The Coachella Valley Economic Partnership believes that public/private partnerships to develop broadband capacity are possible to resolve this inequity primarily impacting distressed populations groups.

Establishment of state-of-the-art bandwidth is an expensive proposition often costing in the tens or even hundreds of millions of dollars and providing hundreds of construction and technology jobs during the ramp up. The highest payback on massive broadband infrastructure is highly impactful in the areas of education, product development, logistics, programming, and manufacturing.

Richard Graham, the former Mayor of Fort Wayne, Indiana, and the author of “Performance is the Best Politics” analyzed the impact of establishing state of the art broadband in his 2009 article in *Broadband Properties*. Broadband is credited with attracting a 2,000-employee manufacturing plant, positively impacting the workforce, and inspiring expansions of existing business in the article. It would be presumptuous to make projections on how much impact state of the art broadband would have in underserved areas, but it is widely accepted that broadband is now as important to business as transportation corridors, electrical power, and water.

Healthy Communities

Resilient societies are healthy societies: irrespective of where they are on the spectrum between under- and over-nutrition, an unhealthy population can hinder development and create large social and economic costs. The county is working on health initiatives as part of its broad economic development strategies.

Health is fundamental to one of the main inputs for economic development: human capital. Along with financial, intellectual, social, and political capital, development models rely on skilled, healthy individuals to make up much of its labor force. When you have a healthy population, economic benefits follow:

- Heart disease and stroke take an economic toll, as well, costing our health care system \$216 billion per year and causing \$147 billion in lost productivity on the job.¹
- Poor health reduces global GDP by 15% each year — about twice the pandemic’s likely negative impact in 2020.²
- In 2016, the total costs in the U.S. for direct health care treatment for chronic health conditions totaled \$1.1 trillion—equivalent to nearly six percent of the nation’s GDP.³

Emergency Management

The "Riverside County Operational Area" is an intermediate level of the state emergency services organization consisting of the County of Riverside, all political subdivisions, and those special districts that have signed an agreement and become part of the Operational Area within the geographic boundaries of Riverside County. The "Riverside County Operational Area" is used for the coordination of emergency activities and to serve as the link in the system of communications and coordination between the state's emergency operation centers and the emergency operation centers of the county and the political subdivisions comprising the "Riverside County Operational Area". This will help protect against natural and man-made disasters that otherwise could have disrupted the economic base of the region.

Opportunity Zones

Opportunity Zones are a federal investment tool which uses tax benefits regarding net capital gains to encourage private investment in economically distressed communities. Riverside County has 49 designated Opportunity Zones throughout the county. This tool can be used to entice private citizens and companies to invest in these communities. These investments could lead to new housing developments, new businesses, and new jobs in these designated communities. The County of Riverside is working to encourage investment into building new quality housing in these areas, as well as opening new and needed businesses which would increase the number of jobs in these communities. The County of Riverside is also aiming to increase the number of high paying jobs, as well as to preserve and enrich the culture and increase the economic resiliency of these areas. So far, the County of Riverside has created a website, two investment prospectuses, several marketing materials, and has hosted several informational events about Opportunity Zones.

VI. EVALUATION FRAMEWORK

Once the Department of Commerce Economic Development Administration has approved the CEDS document, an annual report will be submitted to document the progress on economic development activities, regardless of the source of funding and report on changing economic conditions. The County of Riverside asked local cities to submit priority projects to be included into this CEDS report (**Appendix C**). These specific project summaries represent each community’s vision and goals with respect to its geographic region and explain the regional economic impacts of the specific project as the jurisdiction’s highest priority.

VII. PERFORMANCE MEASURES

The performance measurement tool will evaluate the regional post implementation of the CEDS in many economic and social criteria and provides information for the CEDS Annual Updates as required by US-EDA. The annual updates keep the strategic direction outlined in the CEDS current and relevant.

CEDS Performance Measurement Tool

Criteria	Measurement	Rating	Outcome
Job Creation			
1. Number of full-time jobs created post CEDS Implementation	0-5	-0-	
	6-25	1-3	
	25-49	4-6	
	50-99	7-9	
	100+	10	
2. Appropriateness of jobs to local workforce skill and education level.	Non-consistent	0-2	
	Somewhat consistent	3-4	
	Consistent	5-6	
		7-10	
3. Pay scale of jobs created	Minimum wage	0-3	
	+ Living wage +	4-6	
	Skilled & professional	7-10	
4. Number of jobs retained in region (measured as a percentage of jobs created post CEDS implementation and after one year)	0-25%	0-2	
	26-49%	3-4	
	50-75%	5-6	
	76-100%	7-10	
Community Impact			
5. Number and types of investments undertaken in the region	Infrastructure: water, sewer, roads	1-10	
	Business type: Office, commercial, retail	1-10	

6. Changes in the economic environment of the region	Weak/shrinking local economy- (decline in jobs & tax revenue)	0-3	
	Stable economy- (jobs and tax revenue growing at slow to moderate rate)	4-7	
	Strong sustainable economy- (jobs and tax revenue growing at above moderate rate in industry that is not volatile due to market changes)	8-10	
7. Amount of the private sector investment in the region after implementation of the CEDS (measured in the new private sector capital investment in dollars one-year post CEDS implementation).	0-50 million	0-3	
	51-99 million	4-7	
	>100 million	8-10	
8. Community Benefit	<ul style="list-style-type: none"> - Improved quality of life: increase in schools - Revenue to support new local educational programs - New arts and cultural organizations, institutes 	10	

Project Readiness and Capital Investment Project Readiness and Capital Investment			
9. Status of proposed project	Conceptual phase- Planning and design Ready to construct	0-3 4-6 7-10	
10. % of USEDA Funding request to total project Cost	50% 25-40% 1-24%	0-3 4-6 7-10	
TOTAL POINTS POSSIBLE		120	
TOTAL POINTS FOR THIS PROJECT			

APPENDIX A

Riverside County Employment Data

Subject	Percent
EMPLOYMENT STATUS	
Population 16 years and over	2,409,331
Civilian labor force	1,126,392
Unemployment rate	4.3%
Females 16 years and over	941,848
Own children of the householder under 6 years	180,005
Own children of the householder 6 to 17 years	403,456
COMMUTING TO WORK	
Workers 16 years and over	1,131,857
OCCUPATION	
Civilian employed population 16 years and over	1,045,030
Management, business, science, and arts occupations	31.7%
Service occupations	20.1%
Sales and office occupations	22.3%
Natural resources, construction, and maintenance occupations	11.1%
Production, transportation, and material moving occupations	14.8%
INDUSTRY	
Civilian employed population 16 years and over	1,045,030
Agriculture, forestry, fishing and hunting, and mining	1.3%
Construction	9.3%
Manufacturing	8.4%
Wholesale trade	2.7%
Retail trade	12.5%
Transportation, warehousing, and utilities	7.3%
Information	1.6%

Finance and insurance, and real estate and rental and leasing	5.0%
Professional, scientific, and management, and administrative and waste management services	10.1%
Educational services, and health care and social assistance	20.9%
Arts, entertainment, and recreation, and accommodation and food	10.9%
Other services, except public administration	5.0%
Public administration	5.2%
CLASS OF WORKER	
Civilian employed population 16 years and over	1,045,030
Private wage and salary workers	77.7%
Government workers	15.3%
Self-employed in own not incorporated business workers	6.7%
Unpaid family workers	0.2%
INCOME AND BENEFITS (IN 2016 INFLATION-ADJUSTED DOLLARS)	
Total households	740,506
Less than \$10,000	4.8%
\$10,000 to \$14,999	3.3%
\$15,000 to \$24,999	7.0%
\$25,000 to \$34,999	7.5%
\$35,000 to \$49,999	10.6%
\$50,000 to \$74,999	16.3%
\$75,000 to \$99,999	13.2%
\$100,000 to \$149,999	18.5%
\$150,000 to \$199,999	8.9%
\$200,000 or more	10.0%
PERCENTAGE OF FAMILIES AND PEOPLE WHOSE INCOME IN THE PAST 12 MONTHS BELOW THE POVERTY LEVEL	
All families	9.1%
Married couple families	5.7%
Families with female householder, no spouse present	22.1%
All people	12.0%

Source: U.S. Census Bureau, 2017-2021 American Community Survey, Five Year Estimates

NOTE. Although the American Community Survey (ACS) produces population, demographic, and housing unit estimates, it is the Census Bureau's Population Estimates Program that produces and disseminates the official estimates of the population for the nation, states, counties, cities and towns and estimates of housing units for states and counties.

For more information on confidentiality protection, sampling error, non-sampling error, and definitions, see Survey Methodology.

Notes:

- Employment and unemployment estimates may vary from the official labor force data released by the Bureau of Labor Statistics because of differences in survey design and data collection. For guidance on differences in employment and unemployment estimates from different sources go to Labor Force Guidance.
- Workers include members of the Armed Forces and civilians who were at work last week
- The Census Bureau introduced an important sequence of labor force questions in 2008 ACS questionnaire. Accordingly, we recommend using caution when making labor force data comparisons from 2008 or later with data from prior years. For more information on these questions and their evaluation in the 2006 ACS Content Test, see the Evaluation Report covering Employment Status at http://www.census.gov/acs/www/Downloads/methodology/content_test/P6a_Employment_Status.pdf and the "Evaluation Report Covering Weeks Worked" at http://www.census.gov/acs/www/Downloads/methodology/content_test/P6b_Weeks_Worked_Final_Report.pdf. Additional information can also be found at <http://www.census.gov/hhes/www/laborfor/laborforce.html>.
- Occupation codes are 4-digit codes and are based on Standard Occupational Classification 2000
- Industry codes are 4-digit codes and are based on the North American Industry Classification System 2007. The Industry categories adhere to the guidelines issues in Clarification Memorandum No. 2

"NAICS Alternate Aggregation Structure for Use by U.S. Statistical Agencies.

FOOTNOTES:

1. Benjamin EJ, Virani SS, Callaway CW, et al. Heart disease and stroke statistics—2018 update: a report from the American Heart Association. *Circulation*. 2018;137:e67–e492
2. Remes J, Dewhurst M, Woetzel J,. Research: Poor Health Reduces Global GDP By 15% each year. *Harvard Business Review*: 7/8/2020
3. Waters H, Graf M,. The Costs of Chronic Disease in the U.S.. 8/28/2018. Milken Institute.

4. APPENDIX B

Executive Committee Board Members

- **Jamil Dada (Chairperson)**, Provident Bank
- **Juan De Lara (Vice Chairperson)**, Federated Insurance
- **Diane Strand**, JDS Video & Media Productions, Inc.
- **Layne Arthur**, Balfour Beatty
- **Morris Myers**, Mt. San Jacinto College Foundation
- **Francisca Ledoux Hernandez**, Riverside Medical Clinic
- **Laurie Stalnaker**, Central Labor Council, AFL-CIO
- **Mary Jo Ramirez**, California Family Life Center
- **Sonia Nunez**, McLane Foodservice
- **Rosibel Ochoa**, University of California, Riverside

APPENDIX C

Regional Project List

BEAUMONT DOWNTOWN PARKING

The City of Beaumont approved its award-winning General Plan update in 2020. The plan included a downtown specific plan which the City has prioritized to stimulate development. One challenge facing the downtown is the lack of available public parking lots. The project would include the purchase of land in the downtown area and development of parking lots to provided needed parking for downtown Beaumont businesses. Project Cost: \$1,000,000.

POTRERO INTERCHANGE PHASE II – CITY OF BEAUMONT

The project is the second/final phase of the new SR-60 Potrero Interchange project, which includes construction of eastbound and westbound ramp connections to SR-60 to accompany the construction of a six-lane bridge overcrossing which was completed in 2019. The Potrero Interchange is a regional project which provides benefits to Beaumont residents, and regional and interregional travelers for their daily commute needs. This project unlocks roughly 2000 Acres in the southwest portion of the city for future development and affordable housing units. Project Cost - \$44,000,000.

BLYTHE HEALTH CENTER EXPANSION & RENOVATION

Clinicas de Salud del Pueblo (CSDSP) has a long-standing history of providing quality healthcare services to the under-served in Imperial and Riverside Counties. The proposed project is to expand the Blythe Health Center from its current 5,766 square feet to 16,000 square feet in an effort to increase capacity and expand medical services to the community. For over 30 years, Blythe Health Center has treated the low- income, homeless, and migrant/seasonal adults and children of Blythe from a small, limited-service facility.

Today, only primary medical services are provided. A needs assessment conducted in 2017 concluded that the need for extended services was great and that the expansion of CSDSP's Blythe facility should be a priority.

The project will renovate an existing 46,500 Square foot strip mall that CSDSP recently purchased. The strip mall contains a thrift store and grocery store where the occupants will be tenants of CSDSP. The renovation of a vacant portion of the strip mall will create a new 16,000 square foot health center with increased capacity and new medical services, including expanded primary care, dental, radiology, pharmacy, and integrated behavioral health. Primary care patient visits are expected to double from 7,943 to 13,300 and new services will add 1,800 behavioral health visits and 8,000 dental visits annually. These visits translate to 5,500 unique patients of which 5,005 (91%) are estimated to be minority and 4,455 (81%) are estimated to be LIP/LIC residents.

In addition to expanded Primary Care, the new facility will provide service in the following care areas, including several that will be new to CSDSP Blythe:

- Maternal, Infant and Child Health
- Pediatrics
- Oral Health **(NEW)**
- Integrated Behavioral Health Services **(NEW)**
- Chronic Disease Management – Diabetes, Obesity, Hypertension
- COPD/Asthma
- Cancer Prevention
- HIV/AIDS
- Infectious Disease – Tuberculosis
- Mental Health / Substance Abuse
- Pharmaceutical (NEW)
- Ancillary Services – Laboratory, Radiology **(NEW)**
- Transportation **(NEW)**

Total development cost is \$7,414,132.

CAHUILLA BAND OF INDIANS RETAIL DEVELOPMENT

Provide 176,000 square feet of retail space on a 16-acre Highway 371 frontage site. This will begin with development of a 20,000 square foot grocery anchor. Other uses/tenants will include local-serving retail uses, restaurants, and service businesses. Detailed analysis based on resident and visitor demographics, and the existing competitive supply of retail space in the surrounding (Anza) trade area justify this development. This is based on a feasibility study conducted by the Cahuilla Economic Development Corporation with assistance from The Natelson Dale Group, Inc. and Michael Baker International. Annual salaries and wages for the grocery store will be 812,270 1,760,850 1,831,284 1,886,223 1,942,809 2,001,093 for years one through six. Site preparation with associated infrastructure will be installed and construction of the buildings will commence in phases. The grocery store will cost \$12,500,000 including site preparation. An additional \$1,800,000 will be used for furnishings, fixtures, and equipment. Initial stock and working capital will require \$1,500,000.

CAHUILLA BAND OF INDIANS RECREATION VEHICLE (RV) PARKS

Two RV Parks are proposed for development on the Cahuilla Indian Reservation. The first will be sited on 9 acres near Highway 371 and the second will be sited on 120 acres at the Tribe's 2,000-acre parcel set aside for economic development. The RV park would have the following advantages to support its feasibility:

1. An all-season climate.
2. Reasonable accessibility to large populations in desert areas who could be attracted to cooler climates in summer.
3. A wide variety of attractions, including major destination attractions, within a reasonable distance.
4. The 9-acre site in the frontage development area adds to the options for accessibility to the RV Park from the highway, and for conveying information about the park, potentially in the context of other tourist-oriented uses developed on the reservation.
5. The opportunity to control land uses around the 120-acre RV Park can maximize the amenity value of the setting, and to develop complementary, synergistic uses

including other tourist attractions. 12 jobs will be created. Costs for 200 RV park spaces is \$6,000,000.

CAHUILLA BAND OF INDIANS MULTI-FAMILY HOUSING DEVELOPMENT

A multi-family housing development is planned on a 10-acre site near Highway 371. An estimated 120 units will be developed with road access, adjoining open space, parking, and amenities. At build-out the estimated cost is \$8,400,000. 18 jobs will be created.

COACHELLA VALLEY IHUB ACCELERATOR

The current Palm Springs Innovation Hub & Accelerator Campus includes more than thirty companies in nearly 50,000 square feet of incubation and acceleration facilities in Palm Springs. Providing appropriate tenant spaces, testing facilities, communications infrastructure and other site improvements will be needed as successful companies graduate into market-rate space in the community and new tenants are accepted into the program. In addition, the Coachella Valley recently received a federal planning grant to expand the Innovation Hub program to other areas in the Coachella Valley focused on Advanced Manufacturing. It is anticipated that another 40- 60,000 square feet in incubation and acceleration facilities will be added in the next 2-3 years. As this program expands with new facilities, infrastructure needs will increase to support the companies that are in the program. The cost for the Palm Springs portion of the complex was roughly \$5 Million over a 3-year period and the annual cost to operate the complex is \$500,000 in 2014 dollars. A recent study by Dr. John Husing has projected that over a 20-year period the collection of two Innovation Hubs and two Accelerator campuses will have the following economic impact.

- 81 Graduated Companies in Operation
- \$5.5 Billion Cumulative Revenue
- \$1.1 Billion of Profits Generated
- 3,544 Direct Jobs Created
- 5,112 Direct and Indirect Jobs created
- -\$12.5 Billion in total economic activity (Includes payroll, value added activity, and revenue)

COACHELLA VALLEY BROADBAND CAPACITY

Communications and connectivity are essential requirements for companies and individuals to succeed in the global economy. Many areas in the Coachella Valley do not have adequate broadband capacity to support students and companies in their daily needs to fully participate. This “digital divide” impacts lives, the economy and the quality of life for all who live and work in the Coachella Valley. The private sector alone cannot be depended upon to rectify this inequity; public investment in broadband infrastructure in the Coachella Valley is essential. The Coachella Valley Economic Partnership believes that public/private partnerships to develop broadband capacity are possible to resolve this inequity primarily impacting distressed populations groups.

Establishment of state-of-the-art bandwidth is an expensive proposition often costing in the tens or even hundreds of millions of dollars and providing hundreds of construction

and technology jobs during the ramp up. The highest payback on massive broadband infrastructure is highly impactful in the areas of education, product development, logistics, programming, and manufacturing.

EASTERN COACHELLA VALLEY WATER SUPPLY PROJECT

A large portion of the Eastern Coachella Valley groundwater basin has levels of arsenic that exceed the MCL for drinking water. The costs for private pumpers to install Arsenic Treatment are prohibitive. Many mobile home parks in the Eastern Coachella Valley receive their water from these private wells with high arsenic levels. Their cumulative populations are in the high thousands. These areas are disadvantaged communities. CVWD has determined that installation of water infrastructure along Avenue 66 and Pierce Street in the East Valley would allow many of these communities' access to public drinking water infrastructure at an estimated cost of \$20,000,000.

AVENUE 50 AND I-10 INTERCHANGE PROJECT (INTERSTATE 10 TO CALHOUN STREET) – CITY OF COACHELLA

Avenue 50 corridor connects Expressway 86 to the Eastern Coachella Valley cities of Coachella, Indio and La Quinta. Due to the increase in population, housing, traffic and commercial development, the Avenue 50 corridor needs dire infrastructure improvements. This 7-mile section of the corridor will be constructing a new Avenue 50/I-10 Interchange; bridge over the Coachella Canal; Interchange over Expressway 86 and Storm Water Channel; widening areas from two lanes to four lanes; undergrounding power and utility poles; traffic signal modifications; installing missing bike lanes, curb/gutter and sidewalks; and enhance landscaping. Estimate Project Cost: \$170,000,000.

CITY OF COACHELLA AVENUE 50 EXPANSION (86 EXPRESSWAY TO INTERSTATE HIGHWAY (10))

The project will consist of the following: new interchange connector at the future extension of Avenue 50 and I-10, construct main entrance to new La Entrada housing community; and replace the existing dry weather crossing with a bridge, that will provide year-round access to property owners on either side of the creek, enabling access to SR-86S; 3) New interchange at Avenue 50 and 86 Expressway; - \$120,000,000.

City OF CORONA INNOVATION CENTER

The City is developing an Innovation Center that will work in collaboration with non-profits, educational partners, and private business. The Innovation Center will offer business services, events, trainings, and entrepreneurship development opportunities. While it will serve as a hub for adults, there will be a focus on youth as it pertains to career pathways and exposure to STEM industries by hosting seminars and events that would expose youth to Health Care and Manufacturing sectors. There is also the potential to partner with private industry and offer training spaces for their apprentices. This project aligns with the Corona Manufacturing Assistance Program (MAP) and its eleven partner agencies, which supports local manufacturers through events, webinars, workforce training, and technical support. The Innovation Center also aims to build a stronger and carbon neutral economy by aligning with our Live Work Corona Campaign, which connects local job seekers with local employers. It encourages a stronger economy by

supporting the current and future workforce needs of employers and increases local spending. It also works towards a carbon neutral economy by keeping the workforce closer to home, reducing commute times and number of vehicles on the freeway. Finally, it encourages high quality jobs by improving quality of life. Less time on the road equates to more time at home with family and increased flexibility in life. The City seeks to make a positive impact to the local and regional area through the Innovation Center. To further enhance the center and its services, additional funding to this project is necessary to support programming elements and operations.

\$2 Million

DOWNTOWN CORONA LINEAR PARK

This project includes the development of a Linear Park through the middle of the Corona Mall. This project will enhance pedestrian access across City-owned common areas for both public and private use. Funds will be utilized to redevelop a breezeway with shade coverage, and easy access points for ingress and egress. The Mall is in poor condition and by making improvements to City-owned areas, the City looks to enhance safety and beautify the center. The long-term vision for the Linear Park is that it would provide public activation and serve the businesses at the Mall through space activation attracting customers. The approximate amount of this project is estimated at \$10,000,000 (Ten million dollars).

DOWNTOWN CORONA SIXTH STREET BEAUTIFICATION PROJECT

This project will be a catalyst for Corona's Downtown revitalization by focusing on the beautification of Sixth Street beginning from Main Street to Ramona Avenue. The City will develop a master plan for the corridor including architectural, engineering, traffic analysis, and environmental review. The project will replace aged water and sewer lines, upgrade sidewalks, install new street furniture and outdoor seating areas, medians, landscaping, pavement resurfacing, and install new curb ramps to meet ADA regulations. The project will explore and change the corridor from four to two lanes, with angled parking adjacent to the Corona Mall, and improved pedestrian crossings. The approximate amount of this project is estimated at \$12,000,000 (Twelve million dollars).

DOWNTOWN IMPROVEMENT PROJECTS – DESERT HOT SPRINGS

The City is seeking funding for several aspects of the downtown revitalization that would help anchor and contribute to the downtown redevelopment, including, but not limited to, the following:

- Visitor Center with Food incubator buildout and Chamber of Commerce office/meeting space buildout
 - Downtown corridor walkable community/pedestrian safety improvement
 - Container Park support
 - Matching Facade improvement fund for downtown businesses
 - Medical space buildout
 - Parking Lot Purchase
 - Drone Academy support
- Project Total Cost: \$ 8 million

20TH AVE STREET IMPROVEMENTS – DESERT HOT SPRINGS

Construction of a new road that will bring connectivity between two main arterials to a rural area of the City. The improvements include the installation of new base material, asphalt, curb and gutter, and sidewalk along 20th Ave between Palm Drive and Indian Avenue. Project Total Cost: \$20 Million.

INDUSTRIAL AREA STREET IMPROVEMENTS – DESERT HOT SPRINGS

Construction of complete street project with the installation of ADA Ramps, curb and gutter, sidewalks, crosswalks, streetlights, asphalt rehabilitation for various road segments within the industrial zone.

Project Total Cost: \$10 Million.

LIMONITE AVE BRIDGE GAP CLOSURE - CITY OF EASTVALE

The Limonite Ave Bridge Gap Closure will serve as the primary east-west connector from Chino and SR-71 to Eastvale and I-15 and close the gap that separates Eastvale over the Cucamonga Creek, the Ontario Airport, and surrounding communities. The project proposes to build a 320-foot long and 82 to 88 feet wide bridge over Cucamonga Creek Channel. Limonite Avenue is not only a vital transportation corridor that will connect neighboring City of Chino to the west and Interstate 15 to the east, but also the main thoroughfare that connects the four job centers, with over 30 businesses, and creating over 1,000 jobs and 750 construction jobs.

Completing the Limonite gap project will provide connectivity to jobs and retail businesses that is vital to the economic health of the region. The developments that are currently under construction or are recently completed provide much-needed jobs to the region. Over 1,000 jobs are estimated to be created from the developments along this stretch of Limonite.

REVOLVING LOAN FUND: FIRST COMMUNITY CAPITAL

First Community Capital, Inc.'s (FCCI) application to the Federal Economic Development Administration, for the Public Works and Economic Adjustment Assistance Program will allow First Community Capital to establish a Revolving Loan Fund (RLF) in Southwest and Mid- Riverside County. The additional opportunity for an RLF to provide additional capital and technical assistance to businesses located within the five municipalities that make up the Southwest Riverside County region (Temecula, Murrieta, Menifee, Wildomar, and Lake Elsinore). Parts of the region are identified as underserved areas, equating to challenges with access to capital. Furthermore, these challenges were exacerbated even more brought on by the COVID-19 pandemic, which has been tremendously impactful to our business community. This funding and the programming that it entails, will provide both the foundation and the means to provide the support that our businesses desperately need. First Community Capital plans to partner with the County, our local Small Business Development Center (SBDC), and local Chambers of Commerce to ensure that community outreach efforts, information on funding opportunities, technical assistance, and training workshops are marketed to members of our business community. This additional access to capital will benefit our local business community to grow, expand, provide key jobs to our region, and increase the overall quality of life locally.

DOWNTOWN INDIO DEVELOPMENT

Once known as the “Hub of the Valley,” Indio was originally the center for commerce, housing, and agriculture in the Coachella Valley. The downtown area reflected this vibrancy in the early and middle parts of the last century but declined due to economic recessions and new commercial centers in other areas. To activate the area and attract development in downtown, the City of Indio needs to fund a building façade improvement program; convert an industrial property into a public parking structure; fund major kitchen infrastructure projects on City-owned properties to attract restaurants and breweries for a large population of students, city/county workers, theater goers, and medical professionals and patients; renovate seismically-challenged, dilapidated and vacant buildings; fund a mural restoration and maintenance program and fund infrastructure, lighting and sound for an active outdoor entertainment space. - \$8,000,000.

INDIO PERFORMING ARTS CENTER RENOVATION

The Indio Performing Arts Center (IPAC) is the centerpiece of the City of Indio’s revitalization plan to create an arts and entertainment district in downtown. The 23,000 square-foot facility was originally built in the early 1990’s and has two movie theaters, a stage theater, a large meeting hall, bar, kitchen, offices and conference rooms. The facility requires major capital improvements including lighting, sound, flooring, interior renovations, and exterior upgrades. IPAC is home to one of the few remaining community theater companies in eastern Riverside County and is used by the College of the Desert for film classes during the week. - \$5 million.

INLAND EMPIRE TECH BRIDGE

The Inland Empire Tech Bridge will be the premiere public/private partnership that serves as a super-connector between Department of Defense engineers and technologists, industry, small businesses, startups, entrepreneurs, academia, venture capital and local governments. Once its main location is established, it will be the initial collaboration site and event location to host hackathons, pitch and demo days, prototyping makerspace, networking events, and even co-working and incubator space. It will serve as the catalyst for the Inland Empire region to become a nationally recognized innovation hub, connecting key components to drive technology-based economic development.

The Tech Bridge will expand its geographic reach through additional nodes and a virtual platform with regional partners to increase connections and accelerate innovation.

Project Cost - \$5,000,000.

INLAND REGIONAL ENERGY NETWORK (I-REN)

I-REN is a coalition of three councils of government, the Western Riverside Council of Governments (WRCOG), the Coachella Valley Association of Governments (CVAG), and the San Bernardino Council of Governments (SBCOG), encompassing San Bernardino County, Riverside County, and all the jurisdictions within the region. The mission of I-REN is to actively participate in California’s Clean Energy initiatives and build a stronger clean energy economy and community. Through this mission, I-REN will look to connect

residents, businesses, and local government to a wide range of energy efficiency resources to increase energy savings and equitable access throughout San Bernardino and Riverside counties.

INLAND EMPIRE TECHNICAL TRAINING CENTER

Government and private sector leaders across the Inland Empire (IE) agree that local availability of an educated and skilled workforce is critical for competitiveness in the global economy. While the IE has a rich variety of traditional postsecondary institutions offering certificate and degree programs, there are only a handful of technical training centers. Given the need for additional local technical training capacity to support the region's residents and employers, Riverside Community College District is seeking resources for the establishment of the Inland Empire Technical Trade Center (IETTC). The IETTC is a response to the urgent need for good jobs for the region's residents, diversification of the regional economy, and for a locally available educated and skilled workforce for the region's current and future employers in a region expected to grow to seven million residents within 30 years. This Center, when finished, will provide residents with access to training utilizing an "earning while learning" approach combining relevant work-based learning experiences with industry-standard technical training, moving residents from poverty to self-sufficiency.

REPLACE LOW WATER CROSSING - CITY OF LA QUINTA

The purpose of the proposed improvement is to replace the existing Low Water Crossing spanning the Whitewater River at Dune Palms Road with an "All Weather Crossing." The proposed improvements will provide Coachella Valley motorists and pedestrians a safe path of travel across the Whitewater River regardless of adverse weather. The project will also provide reliable access for emergency vehicles. -\$24,000,000.

SILVER ROCK RESORT INFRASTRUCTURE - CITY OF LA QUINTA

Purposed improvements to the Silver Rock Resort Infrastructure to include the installation and construction of all wet utilities and roadways. -\$7,600,000.

UPGRADE DRAINAGE IMPROVEMENTS - CITY OF LA QUINTA

Proposed improvements will provide upgraded drainage improvements on a citywide basis. Current priorities include improvements to the Westward Ho Drive and Washington Street corridors in accordance with the findings of the Focused Drainage Study. Future improvements will include improvements along the Eisenhower Corridor. -\$960,000.

ROUNDBOUT AT AVENUE 53 AND JEFFERSON STREET - CITY OF LA QUINTA

The proposed improvements will construct a roundabout at Avenue 53 to connect the new SilverRock Way corridor to Jefferson Street. Work also includes converting Jefferson Street between Avenue 52 and Avenue 54 into a bicycle and pedestrian friendly, Complete Street, atmosphere. -\$2,500,000.

HIGHWAY 111 CORRIDOR AREA PLAN - CITY OF LA QUINTA

The project includes the creation of design concepts for a portion of the Highway 111 Corridor and preparation of an ATP grant application and the PS&E for the demonstration project area identified. Future improvements include the possibility to expand the form-based code and design improvements to the whole corridor -\$2,200,000.

FIRE STATION 70 REVITALIZATION - CITY OF LA QUINTA

The proposed improvements renovate the Station's interior and includes upgrading the existing generator. -\$680,000.

MARCH HEALTHCARE DEVELOPMENT - MARCH JOINT POWERS AUTHORITY

The Campus Project, located at the southwest corner of Cactus Avenue and Heacock Avenue with the boundary of the March Air Reserve Base, is California's first destination wellness campus. Spanning approximately 170 acres, when completed, the integrated state of the art medical campus will include an acute care hospital, medical office buildings, centers of excellence, a wellness center, a full senior care hospital, and non-medical retail in a contemporary, attractive and pedestrian-friendly environment. The March Healthcare Campus (Campus Project) represents a rare opportunity for Riverside County to invest in infrastructure, job creation and quality of life enhancement, by creating a local economic stimulus program focused on healthcare industry. The project would eliminate severe blight on the former March Air Force Base (AFB), which currently has 41 vacant, dilapidated buildings on site. Anticipated project cost: \$2,482,667,750
Number of jobs: 3,018.

CACTUS AVENUE CHANNEL - MARCH JOINT POWERS AUTHORITY

The project is to replace a 1.5-mile-long undersized dirt channel with an underground reinforced concrete box storm drain to provide flood protection to more than 300-acres of private and public properties. The project would help facilitate the development of more than 200-acres of medical, mixed-use and industrial projects. The project would generate more than 600 FTEs within the Moreno Valley and County areas.

SCOTT ROAD/BUNDY CANYON ROAD WIDENING - CITY OF MENIFEE

Widen existing 2 lane road to 4 lane road from Haun Road to Western City limits. Project will relocate existing utilities, acquire Right of Way, construct drainage improvements and Traffic signals.

MCCALL BLVD/I-215 INTERCHANGE - CITY OF MENIFEE

Widening of McCall bridge from 4 lanes to 6 lanes, improvements to on and off ramps, and street widening from Sun City Boulevard to Encanto Drive.

HAUN ROAD WIDENING - CITY OF MENIFEE

Widen existing 2 lane road to 4 lanes, including medians, ROW acquisition, sidewalks, and signals from La Piedra to Scott Road.

GARBANI INTERCHANGE PROJECT - CITY OF MENIFEE

This project creates much needed interchange at the 215 freeway between Scott Rd Interchange and Newport Interchange in the City of Menifee. Creating a new interchange, adding on and off ramps, and signals at Garbani. This is an important interchange to jump start the over 400 acres of land along the 215 freeway and assist with the additional traffic impacts from incoming entertainment and commercial uses in the City.

NORTHERN GATEWAY- TRUNK MAIN LINES FOR BUSINESS PARK DEVELOPMENT TRUCKING CORRIDOR - CITY OF MENIFEE

This project would bring in needed infrastructure development to support new business park and industrial development in the City of Menifee. The clustering from Perris has made its way to Menifee, and with the 0% vacancy rate in the city, the lack of water/sewer infrastructure is a deterrent for construction. This would open over 100 acres for development.

SOUTHERN GATEWAY – TRUNK MAIN LINES FOR BUSINESS PARK DEVELOPMENT – LIFE SCIENCE / TECH CAMPUS -CITY OF MENIFEE

This project would bring in needed infrastructure development to support new business park development in the City of Menifee. Creating an Innovation District with the City of Murrieta, this area has a 0% vacancy rate in the city and the lack of water/sewer infrastructure is a deterrent for construction. This would open over 200 acres for development.

MORENO VALLEY (MV) FLEET SERVICES GARAGE

The MV Fleet Auto Shop project is located at the current Fleet Services site at 25241 Cottonwood Avenue in Moreno Valley, California. In addition to the existing auto shop, a new 55'x125' environmentally friendly service facility will be added on the property for general automotive repairs and will contain two offices, a break room, and two restrooms: parts display/storage, equipment storage and three repair bays. The new auto shop will allow for increased efficiency and faster turnaround time on automotive repairs for vehicles that are used to service the public throughout the County. The project will also include site upgrades, including street improvements, expansion of paved areas for fleet logistics, interior remodel of existing building, and associated utility upgrades. Cost: \$4,322,271.

MORENO VALLEY CENTRAL LIBRARY & INNOVATION CENTER

The Moreno Valley Central Library & Innovation Center (CLIC) is a 65,000 square foot joint use facility. The CLIC will serve as the new home of the City's existing Business and Employment Resource Center and will serve as the new epicenter of workforce development services, Career and Technical Education (CTE) training, job recruitment activities and small business development programming. The space will feature classroom spaces, meeting rooms, computer labs, a business incubator, conference space, co-working spaces and partner offices. The CLIC will be located within the City's new Main Library. The total cost for the CLIC and City Main Library is estimated at \$45,000,000.

MORENO VALLEY WORLD LOGISTICS CENTER (WLC)

Moreno Valley is home to the largest industrial logistics business park in California history. The World Logistics Center is a master-planned development encompassing up to 40.6 million square feet of building area on 2,610 acres in the eastern portion of Moreno Valley. It is specifically designed to support next generation logistics, advanced manufacturing, and e-commerce facilities in a world class corporate park environment, supportive to the unique operational needs of international companies and corporate users.

SR-60 WORLD LOGISTIC CENTER PARKWAY INTERCHANGE IMPROVEMENT - CITY OF MORENO VALLEY

The State Route 60 – World Logistic Center Parkway Interchange Project is the Gateway to the largest industrial logistics business park in California. The State Route 60 serves a vital role in providing goods and services to the City of Moreno Valley and throughout the Inland Empire. The improvements to the interchange will address deficiencies on a regional scale to the State Route 60 corridor. The interchange improvements will include reconstruction of the westbound and eastbound on/off-ramps, raising the vertical clearance over the freeway to accommodate safe freight passage and meet future traffic demands. The interchange improvements and local connectors will result in improved traffic circulation, safety and lower emissions. The PA/ED portion of this project has been completed. The estimated cost is \$99 million.

SR-60 REDLANDS BOULEVARD INTERCHANGE IMPROVEMENT - CITY OF MORENO VALLEY

The State Route 60 – Redlands Boulevard Interchange Project is the secondary access point to the largest industrial logistics business park in California. The State Route 60 serves a vital role in providing goods and services to the City of Moreno Valley and throughout the Inland Empire. The improvements to the interchange will address deficiencies on a regional scale to the State Route 60 corridor. The interchange improvements will include reconstruction of the westbound and eastbound on/off-ramps, raising the vertical clearance over the freeway to accommodate safe freight passage and meet future traffic demands. The interchange improvements and local connectors will result in improved traffic circulation, safety and lower emissions. The PA/ED portion of this project is currently being developed. The estimated cost is \$67 million.

CITYWIDE BROADBAND INSTALLATION – CITY OF MORENO VALLEY

The City of Moreno Valley recently completed the development of a plan for the deployment of a fiber-optic broadband network designed to support economic development, online commerce, distance learning, telehealth, free public Wi-Fi throughout over 30 locations in the city, and remote work environments. Without a robust broadband network, the City will struggle to attract and retain businesses and jobs, all of which are critical components to the City's economic health. The plan's high-level design of a fiber-optic network includes a layout of routing, possible construction methods, and footages connecting desired anchor institutions, community facilities, and economic development areas. Total cost to build the network is \$11.7 million.

MURRIETA INNOVATION CENTER

The Murrieta Innovation Center (MIC) is a business incubator owned by the City of Murrieta and managed by Impact Southwest Riverside County. The MIC is focused on attracting and incubating new biotech industries and life-science start-ups to the city, as well as creating an ecosystem for entrepreneurship. The Murrieta Innovation Center is housed in the former Murrieta City Hall and is scheduled to undergo a remodel in 2023. Improvements will include a renovation of existing office space, wet/dry lab space and a clean room. The center has already brought the region's first genomics laboratory and is home to 10 startups, many of which have already received venture capital seed round funding. Additional funding would be used for expansion of entrepreneurial programs and resources, further building/office renovations, additional support for day-to-day operations and supplementary lab supplies & services. Project Cost - \$500,000-\$1,000,000.

MURRIETA DOWNTOWN PARKING

The City of Murrieta has an award winning Downtown Specific Plan and new development has been gravitating toward the area since it was adopted in 2017. The challenge facing Murrieta's Downtown is its lack of available parking. The project would include the purchase of land in the downtown area and creation of a surface level parking lot to supply the needed access to downtown. Project Cost \$1,000,000.

DOWNTOWN CONFERENCE AND TRAINING CENTER - CITY OF MURRIETA

There is a dearth of sizeable conference space in the region, and this is keeping business from attracting in Southwest Riverside County. The proposed project would take City of Murrieta owned land and create a conference and business training center meant to utilize the cities' central location for business events and workforce training. This project would begin with a feasibility study and include development marketing and attraction. Project Cost - \$250,000.

TRUNK MAIN LINES FOR BUSINESS PARK DEVELOPMENT - CITY OF MURRIETA

This project would bring in needed infrastructure development to support new business park and industrial development in the City of Murrieta. The vacancy rate for industrial buildings in the City has hovered near 1% for over 2 years and there is an immediate need for new construction. The development community has repeatedly cited lack of water/sewer infrastructure as a deterrent for construction. This project would bring infrastructure to the Southwest Murrieta region and open over 100 acres for development. Project Cost - \$3,000,000.

KELLER ROAD INTERCHANGE - CITY OF MURRIETA

The Keller Road Interchange off the I-215 will provide needed access to major medical centers like Kaiser Permanente, Loma Linda University Medical Center – Murrieta, and HealthSouth. This will also open new development opportunities for the Keller Road corridor.

THE NORTH SHORE YACHT CLUB HARBOR REHABILITATION PROJECT

We propose the rehabilitation of the marina connected to the North Shore Yacht Club on the northeast shore of the Salton Sea. Due to lower sea elevations, accumulations of mud and silt, and marina disrepair, there are no launch points for federal and state research vessels thus harming their ability to meet their mandated monitoring and reporting requirements.

The goal of the project is to restore accessible boat launching to the Salton Sea for public agencies. In the future this restored access will also eventually facilitate recreation and boat access to the sea for local communities and tourists. \$448,148.80

OASIS: OPPORTUNITIES TO ADVANCED SUSTAINABILITY INNOVATION AND SOCIAL INCLUSION

The OASIS Hub is a regional economic development initiative envisioned as a combination of research laboratories, technology incubator, training facilities, and community spaces dispersed around the region that will catalyze research partnerships, technology transfer and the creation, attraction, and growth of innovation-based companies to the region.

The Hub will offer a welcoming and inclusive setting that inspires the next generation of diverse STEM and business leaders. OASIS aims to anchor a cluster of diverse stakeholders and strategic stakeholders, including the California Air Resources Board (CARB), the County of Riverside, and other community partners to activate and accelerate the growth of innovation clusters around logistics, agriculture, air quality and resource management.

The OASIS Hub will leverage the research expertise and human talent from the University of California Riverside and other universities and community college in the region in areas related to sustainability, training and job creation, and health disparity. Social mobility, inclusion, and equity are hallmark features of OASIS and its partners. Companies, non-profit organizations, and community groups that focus on corporate responsibility, sustainable development and social equity and inclusion are expected to be key members of the OASIS Hub too.

The first Phase for the implementation of OASIS is the construction of the OASIS Clean Tech Park to be in proximity to CARB and outside of University premises. Including in the OASIS initiative is the creation of the OASIS Incubator a regional engine to accelerate the creation, growth, and attraction of sustainable companies to the Inland Empire. The OASIS Incubator aims at providing incubator space, access to capital and specialized mentorship to innovative companies in the region.

PALM DESERT iHUB

The Palm Desert iHUB is a collaboration between the City of Palm Desert, the Coachella Valley Economic Partnership (CVEP), and California State University San Bernardino (CSUSB). The iHUB grew out of the City's 2018 Economic Development Strategic Plan which recommended cultivating high wage jobs to diversify the local economy. As a result, City of Palm Desert spent \$1.4 million to build-out the technology focused Palm Desert

iHub campus and contracts with CVEP to manage the property and the iHub business incubator program.

Additionally, CSUSB leases a portion of the space as part of the cybersecurity program that it established at its Palm Desert Campus as part of a \$749,000 National Science Foundation grant to increase the level of diversity among students enrolled in cybersecurity programs. Through this unique partnership, the Palm Desert iHub offers three distinct programs in one facility, all to improve the regional economy through education, coworking space, and business incubation.

Education: Located at the Palm Desert iHub are Cal State Palm Desert's newest high-demand degree programs to the Coachella Valley: Cybersecurity, Entrepreneurship, and Hospitality Management.

Co-working Space: The Palm Desert iHub offers: Symmetrical bandwidth at speeds of up to 1Gbps.

Business Incubation: Early-stage startups in targeted, high-growth business sectors – such as cleantech, app development, healthcare innovation, cybersecurity, and more – can take advantage of the benefits of co-working space plus the value-added benefits of being accepted as a client into the iHub program. iHub program advisors assist early-stage startups with identifying target markets, developing accurate projections, becoming investment-ready, and other guidance as the business prepares for launch or commercialization.

PALM DESERT BROADBAND CAPABILITY

The City is developing a broadband master plan that identifies key locations, including the downtown area, where wireless and/or wireline access to broadband and online services should be made available.

This initiative may include Wi-Fi hot spots, enhanced library services, public kiosks and other recommendations for improving access to telecommunications resources and Internet delivered/enabled services for all Palm Desert residents.

We are reviewing financial resources and implementation scenarios for the initiative. Broadband will support many areas, including a variety of businesses including STEM businesses, novel technology, advanced technology, as well as defense and federal contractor businesses.

PALM DESERT DISCOVER PALM DESERT VISITOR CENTER

The City is developing a 3,500 square foot visitor center adjacent to City Hall and within the City's Civic Center (largest park in the Coachella Valley). The city has an estimated population of over 53,000 and does not have a dedicated visitor center. The purpose of the center is to provide a community gathering space that supports our tourism industry, our local artists, and our businesses. The location within our Civic Center Park and the connection to local and regional bicycle and pedestrian facilities, including CVLink, will promote public health and community engagement. Estimated cost is \$2-\$4 million plus additional funding for art specific items.

CV SYNC – CITY OF PALM DESERT

Multi-phased, regional traffic signal synchronization project including ITS infrastructure at signals and fiber optic interconnect installation including 9 roadways in Palm Desert. CVAG funding and leading the planning, design and construction - \$40,000,000+.

WALK AND ROLL (BICYCLE AND PEDESTRIAN LANE IMPROVEMENT) – CITY OF PALM DESERT

Engineering, design and construction of bikeway and pedestrian improvements to fill gaps on connectivity citywide. City has completed a preliminary design study and is in the process of prioritizing improvements.

PD LINK – CITY OF PALM DESERT

Construction of on-street Class I, II, III and IV improvements along various roadways in the central city to connect CV Link to neighborhoods, shopping, and institutions. Led by the Coachella Valley Association of Governments (CVAG), CV Link is an award-winning plan to provide access for pedestrians, bicyclists, and low-speed electric vehicles (including golf carts) on a dual pathway that largely parallels Highway 111, the busiest corridor in the valley.

NORTH SPHERE PARK IMPROVEMENTS – CITY OF PALM DESERT

City of Palm Desert is in the planning stage to achieve a new regional park in the North Sphere section of the city, an area planned for significant growth through new housing and other developments. The city is gathering public input and is evaluating the location of the park and the features which may include passive open space features, as well as regional park features. Estimated cost to secure engineering firm is \$1,500,000.

PALM SPRINGS NAVIGATION CENTER – CITY OF PALM SPRINGS

The City of Palm Springs and County of Riverside have agreed to partner on the development of a new Navigation Center to house and serve the needs homeless individuals. The City has purchased a 3.4-acre property that will serve as the Navigation Center. It will provide a place where individuals can seek behavioral, mental, and medical services; search for housing; and access income, benefits, and employment opportunities. It is estimated that the Navigation Center will create 28 jobs which includes: case managers, intake, data analysis and reporting, food service, security, housekeeping, grounds keepers, and living skills specialists. The City's contractor who will operate the Navigation Center is Martha's Village and Kitchen. Martha's will be working closely with residents from low-income neighborhoods to provide training and employment opportunities

RIVERSIDE ExCITE INCUBATOR EXPANSION

Riverside ExCITE is a unique incubation/acceleration program created in collaboration between business leaders, local government with representatives from both the City and County of Riverside, and local research university at UC Riverside. Riverside ExCITE is organized for the purpose of facilitating the successful incubation and acceleration of start-up companies engaged in entrepreneurial research and development of advanced

technologies with the intent to create high technology jobs in the County of Riverside. By providing a location for business synthesis, mentorship and management; access to financial resources and information; access to marketing and professional services; and technology transfer from domestic and foreign universities, organizations and governments this unique operation will increase successful start-ups in the region.

Riverside ExCITE incubator is a private non-profit entity that operates in a county-owned facility that it has outgrown due to tech companies desiring to locate in the space and the addition of co- working space. ExCITE will be relocating to a nearby county-owned facility in downtown Riverside that needs rehabilitation and general cleanup. Additionally, the facility lacks broadband capacity to serve high tech companies. The request for funding from U.S. EDA will be approximately half the cost of total project which includes construction and installation of the fiber network to the building and furniture and equipment needed to operate the incubator/accelerator. Total project cost \$1,000,000. Request from U.S. EDA - \$500,000

VAN BUREN SEWER PROJECT

The County of Riverside is partnering with the City of Riverside's Public Utilities department to complete an extension of the sanitary sewer system along the Van Buren corridor. Van Buren Boulevard is a major transportation arterial between the 91 and 215 freeways crossing the jurisdictions of both the County and City. There are significant development challenges within the portion of the Van Buren corridor between Wood Rd and King Ave due to a lack of sanitary sewer infrastructure. The general area of Van Buren Boulevard near the southern boundary of the City and unincorporated County has generally relied on individual septic systems for wastewater disposal which are not an adequate to support current or anticipated growth due to water quality concerns and physical factors impacting septic system performance. The installation of sanitary sewer within this zone would serve the existing community by eliminating multiple failing private septic systems as well as provide infrastructure for future economic growth. By partnering with the City, Riverside County will be able to connect unincorporated businesses and residential communities to the City's system for regional sewer collection, transmission, and treatment. The approximate amount of this project is estimated at \$14,000,000 (fourteen million dollars).

RIVERSIDE COUNTY SMALL BUSINESS FINANCIAL ASSISTANCE PROGRAM - REVOLVING LOAN FUND

One of the County's main economic initiatives is focused on accelerating and growing small businesses by creating access to new sources of capital for business owners that are having trouble securing conventional business loans. To that end, the Small Business Financial Assistance Program - Revolving Loan Fund (RLF) has been established to provide businesses access to affordable capital for real property acquisition, building improvements and renovations, equipment purchases, short-term working capital, and other eligible activities.

CSA 62 RIPLEY

CSA 62 Ripley provides domestic water and sewer services to the Ripley community. The Ripley water system has recently shown levels of TCP above the state's maximum

contamination level. CSA Administration is proposing a roughly five-mile pipeline from the nearby CSA 122 Mesa Verde water system to Ripley. Engineering consultant Krieger and Stewart has completed a feasibility study analyzing this plan and confirmed that a pipeline is the most feasible long-term solution. A grant of \$50,000 from the California Department of Water Resources has been awarded to CSA 62 to reimburse the costs related to the feasibility study. The CSA is also coordinating with Rural Communities Assistance Corp (RCAC) for funding and technical assistance to complete the design drawings and manage construction of the pipeline. The water quality concern must be remediated by August 31, 2023.

SB 88 is a state initiative to consolidate smaller water districts to form more feasible districts. CSA Administration and State Water Resources Control Board are developing a potential consolidation plan. SB 88 also provides for fast tracked financial assistance for districts that agree to absorb smaller districts. Ultimately, this plan could reduce costs of operations, improve efficiency, and form a more sustainable system for the provisions of domestic water and sewer to the residents of CSAs in the Palo Verde area.

Anticipated Project Costs: \$4.2 Million

RIPLEY/MESA VERDE INTERCONNECTION PIPELINE

This project will interconnect the Mesa Verde Water Treatment and Distribution Plant with the Ripley Water Treatment and Distribution Plant. The primary purpose for the project is to abandon the water source currently feeding the Ripley System, which has been determined to be contaminated with TCP- 1,2,3, and provide uncontaminated water from the Mesa Verde System. The 6-mile proposed pipeline will run an 8" water line from Mesa Verde, north of the 10 freeway, south to Ripley along CA State Route 78 (Neighbors Blvd). This infrastructure improvement will bring sufficient water service to the region, potentially spurring economic development by incentivizing investment along CA State Route 78.

IDYLLWILD COMMUNITY RESTROOM PROJECT

The unincorporated community of Idyllwild, known for its world-renowned music and arts instruction, natural scenic beauty and downtown historic district, has been one of the gems of Riverside County since the late-19th century. Idyllwild's primary economic driver is tourism, and due to the recent Covid-19 pandemic, there has been an enhanced push to increase tourism and access to this town and local businesses. The Office of Economic Development, in an effort to accelerate the recovery of travel, tourism and outdoor recreation, will install a public restroom facility in the core business district. The project will include acquisition and installation of a prefabricated restroom facility with two American with Disabilities Act (ADA) accessible restrooms.

EDWARD DEAN MUSEUM AND GARDENS REVITALIZATION PROJECT

The Edward-Dean Museum and Gardens was created by Edward Eberle and Dean Stout with most structures being erected in 1957 and given to the County of Riverside in 1964. The Edward-Dean Museum is a historic house that is committed to preserving its collection of 16th to 19th century decorative arts while offering social, cultural, and educational enrichment. The project proposes to expand promotion, advertising, and marketing of the destination for tourists and community members alike. Revitalization

improvements include septic upgrades, water quality and drainage improvements, hazardous material mitigation, Americans with Disabilities Act (ADA) compliance upgrades, three public restroom improvements, roof replacement of the museum, interior museum flooring, exterior restoration to include paint, new lighting, landscape, driveway, signage, and parking improvements.

IMAGING CENTER – SAN GORGONIO MEMORIAL HOSPITAL

Replacement of aged and broken imaging equipment with new and innovative imaging modalities and their optimization, characterization, preclinical and clinical evaluation opportunities. The Imaging Center will be able to provide soft tissue screening such as Mammography, X-Rays, and CT scans. This project includes minor construction, and the purchase of imaging equipment that will provide innovative methods for interventional radiology and techniques for improved image guided diagnosis. Cost - \$6,000,000

STROKE CENTER – SAN GORGONIO MEMORIAL HOSPITAL

Replacement of the old broken equipment imaging equipment with new equipment, and innovative methods for image acquisition, display, transmission, and computer assisted analysis. This equipment and new applications will have a significant positive community wide impact for stroke and cancer screening, diagnosis and treatment. The Stroke Center will have new MRI equipment and includes minor construction. Cost - \$6,000,000

BOILER ROOM INFRASTRUCTURE – SANITATION IMPROVEMENTS – SAN GORGONIO MEMORIAL HOSPITAL

This project will add a Boiler to the Hospitals Utilities that is powered from the electrical grid and connected to the Hospitals Backup Generator. Currently the Hospital can provide clean water and sanitation techniques as long as the Natural Gas that powers the boilers continues to flow. However, a natural disaster such as an earthquake would close the pipeline for months causing the hospital to shut its doors. These catastrophic events can be eliminated by adding one (1) Boiler to the existing system that is powered by an existing Backup Generator allowing the Hospital to remain open during natural and man-made disasters. Cost - \$2,000,000

SAN JACINTO RIVER LEVEE

The five-mile San Jacinto River Levee is a joint City of San Jacinto/County of Riverside Flood Control and Water Conservation Agency project which will provide all weather access into and out of the San Jacinto Valley by removing Sanderson Avenue, the Sanderson Avenue and Ramona Expressway intersection, and State Street from the San Jacinto River 100-year floodplain. The Levee will also reduce the amount of dairy and agricultural land affected by flooding that cause pollutants from these facilities to affect downstream receiving water. Finally, the project will constitute implementation of the 1975 Flood Control Master Plan for the Lower San Jacinto River Basin as well as allow the implementation of the City's General Plan by making approximately 1,700 acres of agricultural land available for residential, commercial, and industrial development in the gateway area. The project design is nearing completion and the draft Environmental Impact Report is slated to be circulated by summer 2014. Construction will take

approximately 9 months to complete. Anticipated project cost: \$50 million. Number of jobs: 5,482

SAN JACINTO BACKBONE SEWER AND WATER SYSTEM

The San Jacinto Gateway backbone sewer and water system was designed in the mid 2000's. The portion of the Gateway project lying north of the Casa Loma Syphon (MWD facility) and the future alignment of the Mid County Parkway is served by a system that was designed and approved by the Eastern Municipal Water District in 2007. The sewer system was sized to accept anticipated flows from the Gateway project at build-out. A water system was designed (12" diameter) in Ramona Expressway and terminates at Odell Avenue as well. The proposed water system connects to an existing waterline in Sanderson Avenue. That portion of the Gateway project lying south of Casa Loma Syphon and Mid County Parkway is served by a system designed in Ramona Boulevard. The sewer system was designed from the De Anza Lift Station, south in Sanderson Avenue and west in Ramona Boulevard. The Ramona Boulevard system terminates at Warren Road. The Ramona Boulevard system is sized and designed at a depth to accommodate the Gateway project at build-out. A waterline was designed in Ramona Boulevard from Sanderson Avenue to Warren Road and was sized to accommodate the Gateway project at build-out as well. Waterline interconnections were designed between Ramona Expressway and Ramona Boulevard at Cawston Avenue and Odell Avenue. Total project is anticipated to be approximately \$10 million.

SALTON SEA AUTHORITY PREFERRED PROJECT: A VISION FOR THE FUTURE- RIVERSIDE COUNTY

The Salton Sea Authority's project objective is to achieve the habitat restoration and air and water quality goals set out in State and Federal legislation, while simultaneously meeting the needs of the residents of the region, local property owners, and civic leaders in the Imperial, Coachella and Mexicali Valleys. These interests desire a large, sustainable recreational lake with reduced odor that serves as a Catalyst for regional economic development. This lake would also provide critical habitat values as it has in the past. Historically, the Salton Sea fish population has been an important food source for resident birds and those migrating along the Pacific Flyway. A variation of the Authority's proposed project design was considered as an alternative in the separate Salton Sea restoration project feasibility studies that were conducted concurrently by the Resources Agency of the State of California and the U.S. Bureau of Reclamation.

TEMECULA VALLEY ENTREPRENEURS EXCHANGE

Opened in November 2014, the City of Temecula's "Temecula Valley Entrepreneur Exchange" is an incubator and regional business resource center that fosters business growth and economic vitality for entrepreneurs. The incubator's goal is to grow and strengthen the local technology sector to bring high-wage jobs to the area. The business resource center provides general business workshops and consultations to assist business owners in starting and growing their business. The program is funded by the City of Temecula. The City has partnered with the Economic Development Coalition of Southwest California, Inland Empire Small Business Development Center and Temecula Valley Chamber of Commerce for this program. Currently 12 technology-focused startups

are participating in the incubator program, and the resource center provides over 100 workshops annually.

**TWENTY-NINE PALMS BAND OF MISSION INDIANS –
ECONOMIC DEVELOPMENT MASTER PLAN**

The Twenty-Nine Palms Indian Reservation is in eastern Coachella Valley. The Coachella Reservation Section is in line with transportation corridors (Interstate 10, Highway 86, and consists of 290 acres. The Tribe has the Spotlight 29 and Tortoise Rock Casinos, which employ over 800 full-time/part-time employees. Aside from gaming, the Tribe is looking to diversify its economic portfolio by performing a master planning and feasibility project to identify business and job creation opportunities, increase governmental capacity and infrastructure. An economic development planner is needed to develop a comprehensive economic planning strategy with tribal leadership, upper management and stakeholders.

WESTERN EMERGENCY OPERATIONS CENTER RENOVATION

The project consists of 16,826 square foot office building renovation in the City of Riverside to establish a new Western County Emergency Operation Center (EOC). The new EOC would serve to provide coordinated coverage and management for first responder agencies throughout Riverside County in emergent and catastrophic events. Residents and businesses throughout the County will benefit through improved public safety. The building will also serve to house administrative functions of EMD and will be improved accordingly. \$7,000,000